

The Appomattox Town Council held a workshop meeting on Tuesday, November 23, 2010 at 7:00 p.m. at the Appomattox Municipal Building, 210 Linden Street, Appomattox, Virginia with Mayor Harvey presiding.

Members present: Timothy W. "Timmy" Garrett, C. Lewis McDearmon, Jr., Mary Lou Spiggle, N. H. "Jimmy" Mayberry, Steven T. "Steve" Conner and Joyce B. Bennett.

Others: Bill & June Goodrich, Stephanie James, Jeff Elder, Bob Hopkins, Hurt & Proffitt; Carlton & Brian, Alive Media TV; Tracey Shaw, Edmund & Williams; Bill Gillespie, Interim Town Manager; and Roxanne Paulette, Clerk of Council.

Mayor Harvey called the meeting to order.

On a motion by Councilmember Conner, seconded by Councilmember Garrett, Council voted to accept the proposal of SunTrust Bank to purchase a \$650,000 Water/Sewer System Improvement General Obligation Bond for 15 years at 3.84% rate. All members present voting aye. Motion carried.

On a motion by Councilmember Bennett, seconded by Councilmember McDearmon, Council voted to adopt the following resolution:

***A RESOLUTION AUTHORIZING THE ISSUANCE AND SALE OF A \$650,000.00 WATER AND SEWER SYSTEM IMPROVEMENTS GENERAL OBLIGATION BOND, SERIES 2010 FOR THE CONSTRUCTION OF WATER AND SEWER SYSTEM IMPROVEMENTS IN THE TOWN OF APPOMATTOX, VIRGINIA AND PROVIDING FOR THE FORM, DETAILS AND PAYMENT THEREOF***

*WHEREAS, the Town of Appomattox, Virginia (the "Town"), is a public body politic and corporate of the Commonwealth of Virginia duly created under charter by Order of the Circuit Court of Appomattox County, Virginia, dated June 2, 1925; and*

*WHEREAS, the Town has determined to issue its \$650,000.00 Water and Sewer System Improvements General Obligation Bond, Series 2010 ("the Bond") for the purpose of financing the construction of water distribution system improvements in the Town of Appomattox ("the Project"); and*

*WHEREAS, SunTrust Bank (the "Purchaser") has offered to purchase the Bond upon the terms set forth herein;*

***NOW, THEREFORE, BE IT RESOLVED BY COUNCIL OF THE TOWN OF APPOMATTOX, VIRGINIA:***

ARTICLE 1  
AUTHORIZATION OF BOND

*Section 1.1 Authorization of Bond. There is hereby authorized to be issued a general obligation Bond of the Town in the principal amount of \$650,000.00 to provide funds for the Project. The Bond shall be designated the "Town of Appomattox Water and Sewer System Improvements General Obligation Bond, Series 2010."*

*Section 1.2 Bank Qualification. The Bond is hereby designated as a "qualified tax-exempt obligation" for purposes of Section 265(b)(3) of the Internal Revenue Code of 1986, as amended (the "Code"). Neither the Town nor any "subordinate entity" within the meaning of Section 265(b) of the Code has issued any tax-exempt obligations (not including private activity bonds for entities other than organizations described in Section 501(c)(3) of the Code) during calendar year 2010, and the reasonably anticipated amount of tax-exempt obligations (not including private activity bonds for entities other than organizations described in Section 501(c)(3) of the Code) which will be issued by the Town and all "subordinate entities" thereof or on its behalf during calendar year 2010 will not exceed \$30,000,000.00. The Town will not designate more than \$30,000,000.00 of qualified tax-exempt obligations pursuant to Section 265(b) during the calendar year 2010 on its behalf.*

*Section 1.3 Details of Bond. The Bond shall be issued as a single fully registered Bond without coupons, shall be numbered R-1, shall be dated the date on which the Bond is delivered to the Purchaser against payment of the purchase price therefor (the "Closing Date"), and shall bear interest at the rate of Three and Eighty Four Hundredths percent (3.84%) per year computed on a 30/360 day basis. Principal and interest shall be due and payable annually in arrears in 15 consecutive installments beginning on the first anniversary date of the Closing Date.*

*Payment shall be in lawful money of the United States of America. Payment shall be upon presentation and surrender of the Bond at the office of the Registrar.*

*Section 1.4 Execution of Bond. The Bond shall be signed by the Mayor of the Town and countersigned by its Clerk and its seal shall be affixed thereto.*

*Section 1.5 Delivery of Bond. The Mayor and the Clerk are hereby authorized and directed to take all proper steps to have the Bond prepared and executed in accordance with its terms and to deliver the Bond to the Purchaser upon payment therefor. The Mayor and the Clerk are further authorized and directed to agree to and comply with, on behalf of the Town, any and all further conditions and requirements of the Purchaser not inconsistent with this resolution in connection with its purchase of the Bond.*

*Section 1.6 Prepayment of Bond. The Bond may be prepaid in whole or in part at the option of the Town at any time upon 15 days written notice to the holder thereof, without penalty or premium.*

*Section 1.7 Form of the Bond. The Bond shall be substantially in the form attached hereto as Exhibit A, with such appropriate variations, omissions and insertions as permitted or required by this resolution.*

## ARTICLE 2 PARTICULAR COVENANTS

*Section 2.1 Payment of Bond. The Town shall pay promptly, as provided herein, the principal of, prepayment charge, if any, and interest on the Bond.*

*Section 2.2 No Default under Obligations. The Town is not in default under any of the provisions of any of its other indebtedness, and the Town is not in default of any representation, warranty or covenant contained in any certificate, agreement or other instrument executed and delivered by it in connection any of its other indebtedness.*

*Section 2.3 Tax Covenant. The Town shall not take or approve any action, investment or use of the proceeds of the Bond which would cause loss of the exclusion of interest on the Bond from gross income for federal income tax purposes under Sections 103, and 141 through 150 of the Code.*

*Section 2.4 Maintenance and Existence. The Town shall maintain its existence as a political subdivision of the Commonwealth of Virginia and, without the consent of the Purchaser, shall not dissolve or otherwise dispose of all or substantially all of its assets or consolidate or merge with or into another entity. Notwithstanding the foregoing, the Town may consolidate or merge with or into, or sell or otherwise transfer to a political subdivision of the Commonwealth of Virginia, all or substantially all of its assets, and the Town may thereafter dissolve, if the surviving, resulting or transferring political subdivision, if other than the Town, assumes, in written form acceptable to the Purchaser, all of the obligations of the Town contained in the Bond and this Resolution, and there is furnished to the Purchaser, an opinion of counsel acceptable to the Purchaser to the effect that such assumption constitutes a legal, valid and binding obligation of the surviving, resulting or transferring political subdivision enforceable against it in accordance with its terms.*

*Section 2.5 Financial Records and Statements. The Town shall have an annual audit of the financial condition of the Town made by an independent certified public accountant and, within 120 days after the end of each of its fiscal years, shall furnish to the Purchaser copies of the report of such accountant, including statements in reasonable detail, certified by such accountant, reflecting the financial position of the Town at the end of such fiscal year and the results of its operations and change in the financial position of its funds for the fiscal year. The Purchaser shall also furnish to the Purchaser a certificate of such accountant, to the effect that during the course of such accountant's regular examination of the financial condition of the Town, nothing has come to the accountant's attention which would constitute a default under the Bond, this resolution or any instrument delivered in connection herewith.*

*Section 2.6 Certificate as to No Default. The Town shall deliver to the Purchaser, within 120 days after the close of each of the Town's fiscal years, a certificate signed by an authorized official of the Town stating that, during the year and as of the date of such certificate, no event or condition has happened or existed, or is happening or existing, which constitutes a default under the Bond, this Resolution or any instrument delivered in connection therewith, or if such event or condition has happened or existed, or is happening or existing, specifying the nature and period of the event or condition and what action the Town has taken, is taking or proposes to take with respect thereto.*

*Section 2.7 Disposition and Deposit of Funds. The Town shall account for the proceeds from the sale of the Bond through a fund kept separate and apart from all other funds of the Town. All monies collected for the payment of the Bond shall be deposited or invested in accordance with Section 15.2-2625 of the Code of Virginia, 1950, as amended.*

*Section 2.8 Further Assurances. The Town shall to the fullest extent permitted by law adopt, make and deliver such further resolutions, acts, instruments and assurances as may be necessary or desirable to carry out the purposes of this Resolution.*

### ARTICLE 3 DEFAULT AND REMEDIES

*Section 3.1 Default and Remedies. Upon default by the Town (a) in the payment of principal of or interest on the Bond, (b) in the performance of any covenant or agreement contained in the Bond or in this Resolution or (c) upon the filing of a petition in bankruptcy by the Town, the holder of the Bond at its option may:*

*(a) declare the entire unpaid principal amount of the Bond then outstanding and accrued interest thereon to be immediately due and payable;*

*(b) incur and pay such reasonable expenses for the account of the Town as may be necessary to cure the cause of any default;*

*(c) proceed to protect and enforce its rights under the Bond and this Resolution by a suit, action or special proceeding at law or in equity, either for the specific performance of any covenant or agreement or execution of any power or for the enforcement of any proper legal or equitable remedy as may be deemed most effectual to protect and enforce such rights.*

*Section 3.2 Remedies Cumulative. No remedy conferred hereby is intended to be exclusive of any other remedy, and every remedy shall be cumulative and in addition to every other remedy herein or now or hereafter existing in equity, at law or by statute.*

ARTICLE 4  
MISCELLANEOUS

Section 4.1 Contract with Bondholders. *The provisions of this resolution shall constitute a contract between the Town and the holder of the Bond for so long as the Bond and interest thereon are outstanding.*

Section 4.2 Town Officers and Agents. *The officers and agents of the Town shall do all acts and things required of them by this Resolution, the Bond and the Virginia Public Finance Act for the complete and punctual performance of all the terms, covenants and agreements contained therein, including the filing of a certified copy of this Resolution with the Circuit Court of the County of Appomattox pursuant to Sections 15.2-2607 and 15.2-2627 of the Code of Virginia, 1950, as amended.*

Section 4.3 Limitation of Rights. *Nothing expressed or mentioned in or to be implied from this resolution or the Bond is intended or shall be construed to give to any person or company other than the parties hereto and the holder of the Bond any legal or equitable right, remedy or claim under or in respect to this resolution or any covenants, conditions and agreements herein contained; this resolution and all of the covenants, conditions and agreements hereof being intended to be and being for the sole and exclusive benefit of the parties hereto and the holders of the Bond as herein provided.*

Section 4.4 Limitation of Liability of Officials of Town. *No covenant, condition or agreement contained herein shall be deemed to be a covenant, agreement or obligation of a present or future member, officer, employee or agent of the Town in his individual capacity, and neither the members of the Town Council nor any officer thereof executing the Bond shall be liable personally on the Bond or be subject to any personal liability or accountability by reason of the issuance thereof. No member, officer, employee or agent of the Town shall incur any personal liability with respect to any other action taken by him pursuant to this resolution or the Act, provided he acts in good faith.*

Section 4.5 Conditions Precedent. *Upon the issuance of the Bond all acts, conditions and things required by the Constitution and statutes of the Commonwealth of Virginia or this resolution to have happened, exist and to have been performed precedent to or in the issuance of such Bond shall have happened, exist and have been performed.*

Section 4.7 Repeal of Resolutions in Conflict. *All other resolutions, or parts thereof, in conflict with this Resolution are hereby repealed.*

Section 4.8 Successors and Assigns. *All the covenants, stipulations, promises and agreements of the Town contained in this resolution shall bind and inure to the benefit of its successors and assigns, whether so expressed or not.*

Section 4.9 Headings. *Any headings in this resolution are solely for convenience of reference and shall not constitute a part of the resolution nor shall they affect its meaning, construction or effect.*

*Section 4.10 Severability. If any court of competent jurisdiction shall hold any provision of this resolution to be invalid and unenforceable, such holding shall not invalidate any other provision hereof.*

*Section 4.11 Effective Date. This resolution shall take effect immediately. The Clerk of the Town is hereby authorized and directed to file a certified copy of this resolution in the office of the Town.*

*This Resolution was passed by a vote of the Appomattox Town Council on the 23rd day of November, 2010.*

*EXHIBIT A TO COUNCIL OF TOWN OF APPOMATTOX RESOLUTION  
DATED NOVEMBER 23, 2010*

*No. R-1*

*\$650,000.00*

*UNITED STATES OF AMERICA  
COMMONWEALTH OF VIRGINIA  
TOWN OF APPOMATTOX  
WATER AND SEWER SYSTEM IMPROVEMENTS GENERAL OBLIGATION BOND, SERIES  
2010*

*The Town of Appomattox (the Town), a public body politic and corporate of the Commonwealth of Virginia duly created under charter by Order of the Circuit Court of Appomattox County, Virginia, dated June 2, 1925 (the "Charter"), for value received, hereby promises to pay to SunTrust Bank, Richmond, Virginia, or registered assigns, (the "Holder") the principal sum of*

*SIX HUNDRED FIFTY THOUSAND DOLLARS (\$650,000.00)*

*and to pay to the Holder interest until payment of the entire principal sum at the rate of three and eighty four hundredths percent (3.84%) per year (the "Tax Exempt Rate"). Interest shall be calculated on the basis of a 360-day year assuming twelve 30-day months. Installments of combined principal and interest of \$\_\_\_\_\_ are payable beginning on \_\_\_\_\_, 2011 and continuing on the \_\_\_\_day of each \_\_\_\_\_ thereafter until the principal of this Bond is paid in full, each installment to be applied first to interest accrued to such payment date and then to principal. The final installment, if not sooner paid, shall be due and payable \_\_\_\_\_, 2025. Such installments shall be payable in lawful money of the United States of America by check or draft mailed to such Holder at its address as it appears on the registration books kept for that purpose at the office of the Treasurer of the Town who has been appointed Registrar, except that the final installment shall be payable upon presentation and surrender hereof at the office of the Registrar.*

*The Town has designated the Bond as a "qualified tax-exempt obligation" for the purpose of Section 265(b)(3) of the Internal Revenue Code of 1986, as amended (the "Code")*

*The Tax-Exempt Rate shall be subject to adjustment as set forth in the following paragraphs:*

(1) (a) *In the event that at any time whether before or after payment of this Bond all or any part of any payment of interest on this Bond or any interest accrued by the Holder by reason of the Holder's owning this Bond or receiving interest on this Bond is determined by the Commissioner or any District Director of the Internal Revenue Service or any court of competent jurisdiction not be excluded from gross income (other than pursuant to the alternative minimum tax imposed on corporations under Section 56 of the Code as in effect on the date hereof) under Section 103 of the Code, then the Town shall pay to the Holder, as supplemental interest, in immediately available funds on the maturity date (or if such obligation arises after such date, on the date such obligation arises) an amount which, after giving effect to all taxes attributable to the inclusion of such amount in the gross income of the Holder under the laws of any Federal, state or local governmental or other taxing authority (such taxes to be calculated at the maximum statutory tax rate applicable to the Holder, after taking into account deductions attributable to imposition of state and local taxes), shall be equal to the amount of the tax preference or similar tax attributable to this Bond multiplied by the rate of the preference or similar tax.*

(b) *In the event that at any time whether before or after payment of this Bond, all or part of any interest paid or accrued by the Holder by reason of the Holder's owning this Bond or receiving interest on this Bond (such as, for example, interest on indebtedness incurred or continued to purchase or carry this Bond) or any other amount in respect of or related to owning or receiving interest on this Bond, as a whole or in part, is determined by the Commissioner or any District Director of the Internal Revenue Service or any court of competent jurisdiction not deductible by the Holder from its Federal gross income in the year paid or accrued by reason of Section 265 of the Code as in effect on the date hereof, then the Town shall pay to the Holder, as supplemental interest, in immediately available funds on the maturity date (or if such obligation arises after such date, on the date such obligation arises) an amount (together with interest on such amount from the date payment is due until payment in full at the Holder's prime rate) which, after giving effect to all taxes attributable to the inclusion of such amount in the gross income of the Holder under the laws of any Federal, state or local governmental or other taxing authority (such taxes to be calculated at the maximum statutory tax rate applicable to the Holder, after taking into account deductions attributable to imposition of state and local taxes), shall be equal to the amount of such nondeductible item multiplied by the maximum rate of Federal income tax applicable to the Holder.*

(2) *If the Town becomes obligated to make payments to the Holder pursuant to paragraph (1), the amount of the income or similar item or the nondeductible item with respect to any semiannual period ending within or after the first taxable year of the Holder during which such payments first become payable shall be calculated on the basis of the date in the most recent semi-annual period of the Holder prepared prior to the date interest on this Bond was or is due and payable, as if (i) the income or similar tax were imposed, or the semi-annual amount of the nondeductible item were computed, on a semi-annual basis, and (ii) the semi-annual period ended on the date interest on this Bond was or is due and payable.*

*The amount of the income or similar item or of the nondeductible item in respect of any other period shall be computed on the basis of the Federal income tax return of the Holder. The computation of any amount payable under this paragraph (2) shall be made in good faith by the Holder, but absent manifest error shall be conclusive as to the amount thereof. Every reference to the Holder shall include the entity filing tax returns in which the Holder as holder of this Bond reports its income.*

(3) *The intent of the foregoing provisions is to fix for the Holder a yield on this Bond equal at all times to the yield receivable under tax law, regulations and interpretations existing as of the date of original issue of this Bond, which yield has been used in determining the interest rate on this Bond, and to impose on the Town the obligation to pay supplemental interest in an amount necessary to compensate the Holder if the interest on this Bond is not excluded from gross income or is not exempt from the alternative minimum tax or the 80% deduction for "cost of carry" is not available under Section 265 of the Code. The foregoing provisions should be construed accordingly.*

*This Bond has been authorized by a resolution adopted by the Town Council on November 23, 2010 (the Bond Resolution), and is issued pursuant to the Charter and the Virginia Public Finance Act to provide funds, together with other available funds, to finance improvements to the Town's water and sewer system. Copies of the Bond Resolution are on file at the Town Hall, Appomattox, Virginia. Reference is hereby made to the Bond Resolution and any amendments thereto for the provisions, among others, describing the pledge and covenants securing the Bond, the nature and extent of the security, the terms and conditions upon which the Bond is issued, the rights and obligations of the Town and the rights of the Bondholder.*

*Both principal of and interest on this Bond constitute an indebtedness of and a pledge of the full faith and credit of the Town of Appomattox, Virginia.*

*This Bond may be prepaid at the option of the Town as a whole or in part on any installment payment date upon 15 days written notice to the Holder, without penalty or premium.*

*This Bond is fully registered as to both principal and interest. Transfer of this Bond may be registered upon books maintained for that purpose by the Registrar. Prior to due presentment for registration of transfer the Registrar shall treat the registered owner as the person exclusively entitled to payment of principal and interest and the exercise of all other rights and powers of the owner.*

*All acts, conditions and things required by the Constitution and statutes of the Commonwealth of Virginia to happen, exist or be performed precedent to and in the issuance of this Bond have happened, exist and have been performed.*

*IN WITNESS WHEREOF, the Town has caused this Bond to be signed by its Mayor, to be countersigned by its Clerk, its seal to be affixed hereto and this Bond to be dated \_\_\_\_\_, 2010.*

Vote: Garrett – aye, McDearmon – aye, Spiggle – aye, Mayberry – aye, Conner – aye, Bennett – aye. Motion carried.

On a motion by Councilmember Mayberry, seconded by Councilmember Garrett, Council voted to authorize Paul D. Harvey, Mayor to execute the necessary documents associated with the financing and General Obligation Bond. All members present voting aye. Motion carried.

Mr. Gillespie met with Dominion Virginia Power to discuss their requested easement. Mr. Gillespie asked Dominion not to place the pole in the requested area. Dominion will go back and review replacing the existing pole. Dominion also reviewed the poles in the right of way on Church Street. Mr. Gillespie asked Dominion to consider replacing all the poles at one time.

Mayor Harvey thanked Mr. Gillespie for working with Dominion Virginia Power on those projects.

Mr. Mayberry requested the Council discuss repealing Chapter 15 – Economic Development Advisory Board since there is a working relationship between the Town and County. Council agreed to place the item on the December 13, 2010 Regular meeting agenda for consideration.

Mr. Mayberry suggested the Manager, Clerk of Council and Mayor review the Bylaws and Rules of Procedure governing Town Council for any updates or revisions. The Bylaws and Rules of Procedure will be presented to the Town Council at the December 13, 2010 if possible.

Mayor Harvey asked for an additional discussion item. It was in regards to the hiring of the Economic Development Director position for Appomattox County. Mayor Harvey and Mary Lou Spiggle met with some of the Economic Development Authority board members after the Economic Development Authority meeting. In that meeting, the EDA is proposing a salary of \$60,000 plus benefits yearly. The town was asked by the EDA to contribute \$45,000 or 30% of the entire department's budget. By providing the \$45,000 making the department \$150,000 a year. The Town needs to move forward and try to get this thing moving to get someone hired. Mr. Conner stated that we need to get the infrastructure to market and is their any revenue sharing in this process. Mayor Harvey stated that revenue sharing has not been discussed. Mr. Conner wanted to know if this person is going to be an employee of the town or the county and who is going to hire him/her? Ms. Spiggle reported that this has been discussed before and that the person who be an employee of the county. Mr. Conner wanted to know if the person was only going to market the Industrial Park. Mayor Harvey said no, this person would market everything. Ms. Spiggle stated that we need to look forward. The idea is to provide the money we discussed. The \$105,000 according to Mr. Carter, will be the amount continually given to the IDA in the coming years. We need to have this person on board, hopefully by March 2011. We need to do this and stop talking about it. Mr. Conner and Mr. McDearmon are meeting with the Economic Development Committee (Town & County subcommittee) and hopefully this information will provide a starting point. Mayor Harvey asked that Council Members talk with

Mr. Conner and Mr. McDearmon before the meeting. I agree we need to do something but we are losing revenue with the closing of Thomasville and Wilbun's. We need to look at cutting other areas of the budget instead of raising taxes. The EDA board is asking the Town to consider this. Ms. Bennett said sometimes you need to step out and hopefully it will bring something to the table. Mr. Conner asked about hiring a contractor to perform these services and pay them a percentage. Mayor Harvey stated that he was bringing that to the table for consideration. Mr. Mayberry asked when a decision would need to be made regarding this request. Mayor Harvey said he would like to have something by the December 13, 2010 regular council meeting. Mr. Harvey suggested that the committee meet on December 1, 2010 and then bring something to council on December 13, 2010. Ms. Bennett asked if the Town would have any input in the hiring process. Mayor Harvey said yes and he would be willing to sit on the panel. Mayor Harvey reiterated that the County will hire the individual.

Committee reports:

Finance – No report.

Fire & Safety – The committee met on November 23, 2010. Mr. Gillespie will provide a report in the Manager's report.

Ordinance – Mr. Conner reported that there will be a Joint Public Hearing on December 6, 2010 for the revised Landscaping Ordinance.

Personnel – No report.

Street & Property – Ms. Spiggle reported that the Town is waiting for prices for the handrails on Church Street and the pavilion for Abbitt Park. The Town is continuing to work towards installation of the street lights on Ferguson Street. The outside renovations at the Town Office are also complete. The blacktopping of the walking trailing at the Kiddie Park is complete. The sidewalks between Annie and Pine Street are also complete.

Utility – No report.

Staff Reports – None other than what was attached to the agenda.

Mr. Gillespie reported on the citizen complaints on Confederate Boulevard. The Property Maintenance Investigation Board will be reviewing the properties and reporting back to the Town Manager. The town will begin the process which is very specific in the ordinance.

Mr. Conner and Mr. Gillespie went to the Tobacco Commission meeting. It was well worth the time. Mr. Conner spoke highly of Mr. Gillespie and his work at the meeting. Mr. Conner stated that the meeting was very productive.

Mr. Gillespie also presented Council with a presentation entitled Looking into the Future. Mr. Gillespie has been in local government for 41 years. It is his hope that the Council will consider looking into the next 5 years. Mr. Gillespie provided Council with a power point presentation outlining their course for the next 5 years.

What does it take to chart your future today?

1. Vision Statement – What do you want Appomattox to look like in the future?
2. Mission Statement – How will you insure that Appomattox will achieve this vision?

3. Core Values – What are the things that we place high value on as a Council as we transact business day to day.
4. Operating Principles – How will we deal with our citizens, businesses, counties, communities, employees, and the Commonwealth.
5. Leadership Philosophy – We as (the Council) collective lead the Town of Appomattox into the future what will be our collective expectation of each other as we move toward the future?

Breaking down all of the above, there are six areas that you could break the Town down into things you would like to see:

Managed Growth – Zoning, Comprehensive Plan, Green Space, Balanced Growth

Relationships – County & Town, Neighboring jurisdictions, Council & Citizens, Council & Staff, Members of Council, Communication, Customer Service (staff & citizens).

Economic Development – Quality jobs/wages, Infrastructure, incentives, Technology, Tourism

Financial Planning – Expenditures, Ability to Pay, External Opportunities, Maintaining Financial Stability While Promoting Growth, Resource Allocation.

Quality of Life – Recreation, Senior Citizen Issues, Quality Wages, Road Structure, Parks, Public Safety/Low Crime, Green Space, Broadband, Housing

Education – Job Skills, Workforce Education in Changing Economy, Quality Wages, Opportunities to Enhance Education

Given this framework – What’s next?

Identify the issues and what success looks like when the issue has been identified. Utilize the vision themes to categorize all of the issues (Council Responsibility). Develop a strategy with specific objectives and resources needed for each issue (Council/Staff Responsibility). Develop attainable time lines that allow for success (Council & Staff).

Suggested timeline for strategic plan implementation:

Short Term – Next 12 months

Mid Term – Next 1 to 2 years

Long Term – Next 3 to 5 years

Potential Beginnings of a Strategic Plan:

Infrastructure (Maintenance/Expansion)

Staffing Structure

Providing Clear Direction/Expectations for Staff

Zoning Ordinance

Comprehensive Plan

Establishment of Financial Parameters for Resource Allocation

Plan and Direction for Economic Development

Establishment of Clear Communication Lines between Staff and Council

Establishment of an appropriate communication link between Council, Citizens, and Staff

Town Manager/Director of Public Works

Community Enhancements

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| Tuesday, November 23, 2010

Appomattox is fortunate to have you as a council at this particular point in its history to chart and implement the destiny of this community. Destiny is not a matter of chance, it is a matter of choice; it is not a thing to be waited for, it is a thing to be achieved!! *William Jennings Bryan*

Council Concerns:

On a motion by Councilmember Mayberry, seconded by Councilmember Conner, Council voted to adjourn at 7:15 p.m. All members present voting aye. Motion carried.

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Roxanne W. Paulette  
Clerk

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Paul D. Harvey  
Mayor